

# *Strengths and Opportunities in a challenging environment*

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SocGen, The Premium Review Conference  
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**BBVA**

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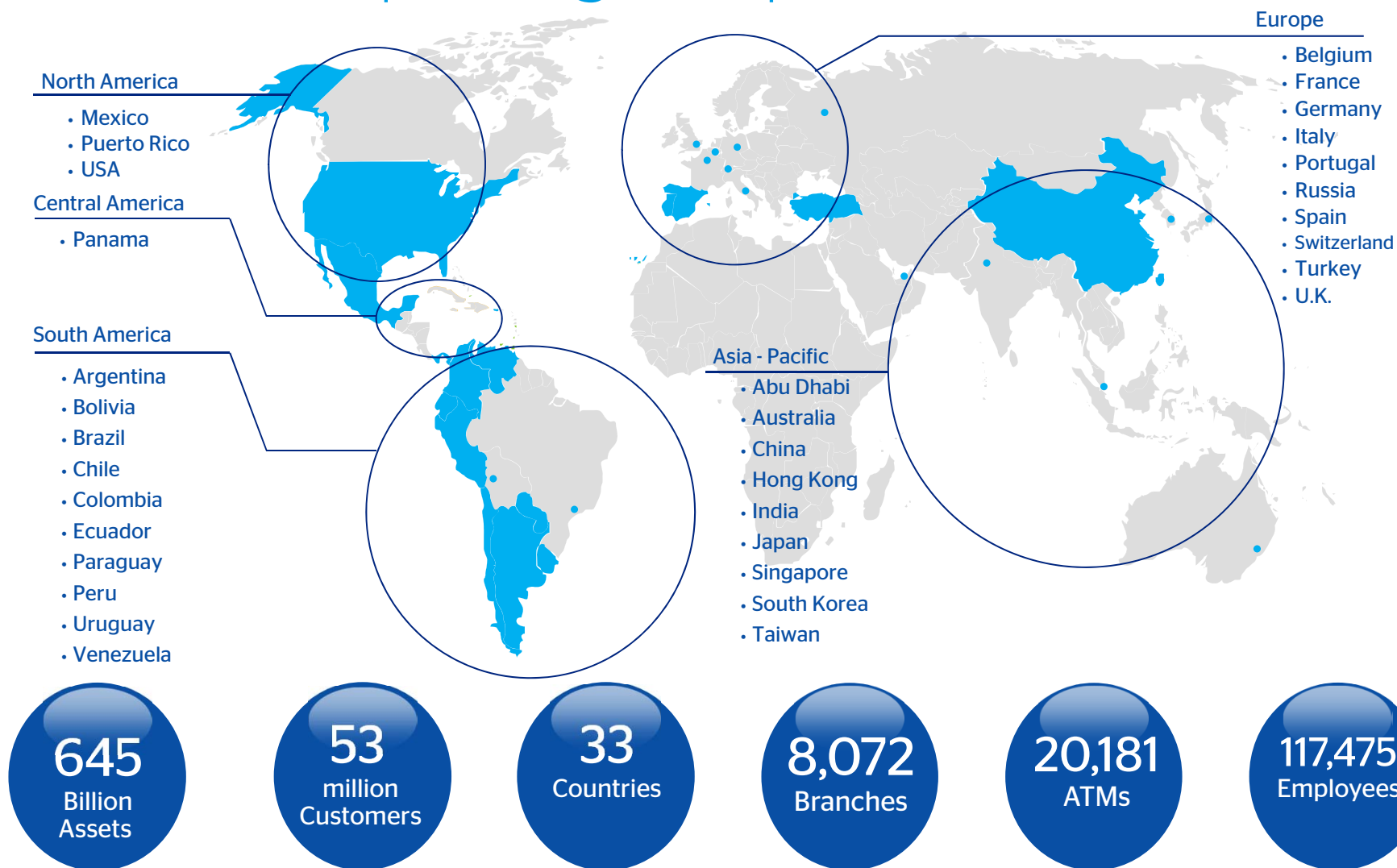
# **1 BBVA Snapshot**

2 BBVA Group: Challenges and Opportunities

3 BBVA Spain: Key management priorities

4 Conclusions

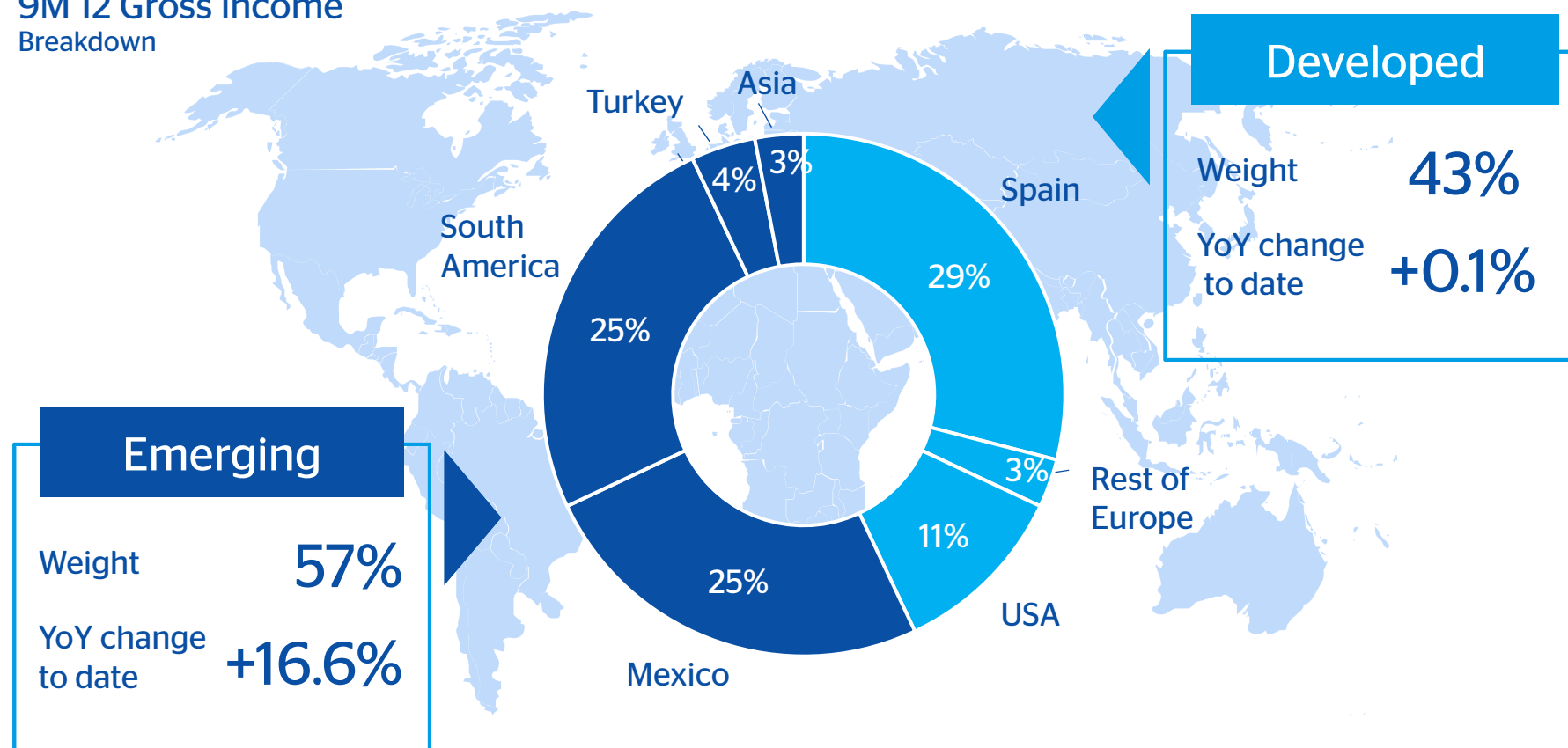
# BBVA: a Group with global presence...



Note: Data as of September 2012.

... well balanced between emerging and developed markets

9M 12 Gross income  
Breakdown



Note: does not include Corporate Activities; YoY change to date in constant €

## With leading franchises in its core markets

|                       | Loans                         | Deposits | Ranking         |
|-----------------------|-------------------------------|----------|-----------------|
| Spain                 | 12.8%                         | 13.1%    | 2 <sup>nd</sup> |
| Mexico                | 24.3%                         | 23.8%    | 1 <sup>st</sup> |
| South America         | 10.5%                         | 10.4%    | 1 <sup>st</sup> |
| USA (Sunbelt)         | --                            | 5%       | 4 <sup>th</sup> |
| Eurasia               |                               |          |                 |
| China (Citic Bank)    | 15 % stake (8 <sup>th</sup> ) |          |                 |
| Turkey (Garanti Bank) | 25 % stake (2 <sup>nd</sup> ) |          |                 |

Ranking by deposits (except for China, by assets, and for Turkey, by loans); Spain: Other domestic sector and public sector data as of June 2012 (BBVA+Unnim). Mexico: data as of June 2012; South America: data as of May 2012 for the following countries: Argentina, Chile, Colombia, Panama, Paraguay, Peru, Uruguay and Venezuela; ranking considering only the 4-5 main players in each country; USA.: data as of June 2012, market share and ranking considering only Texas and Alabama; China : data as of September 2012; and Turkey: data as of June 2012.



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## BBVA: Strengths and Opportunities

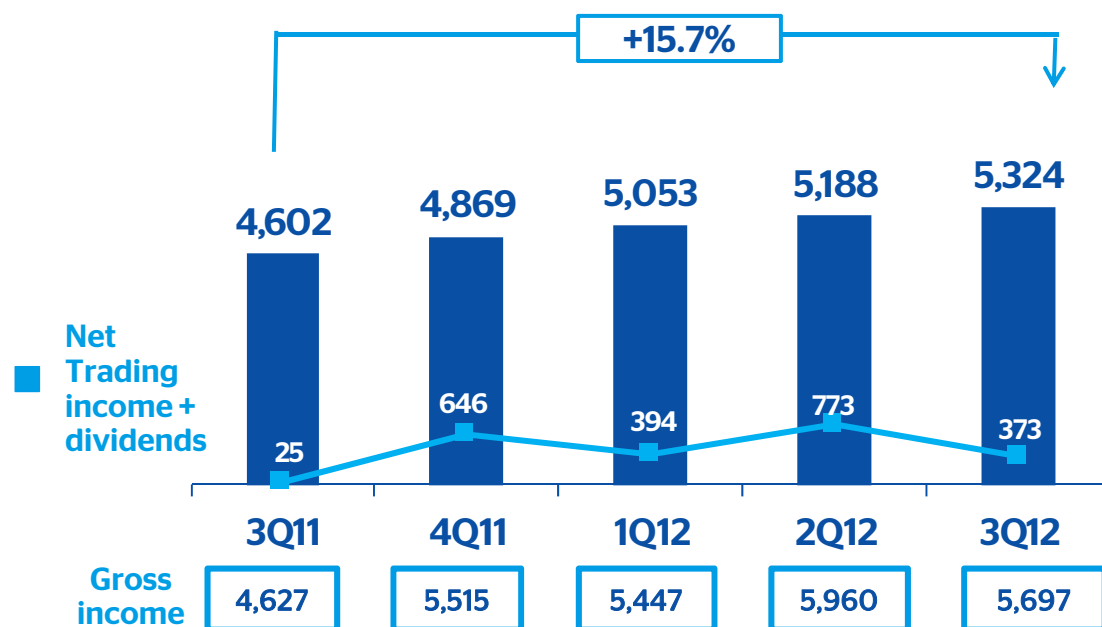
**1** Top line growth in all geographies

**2** Superior asset quality

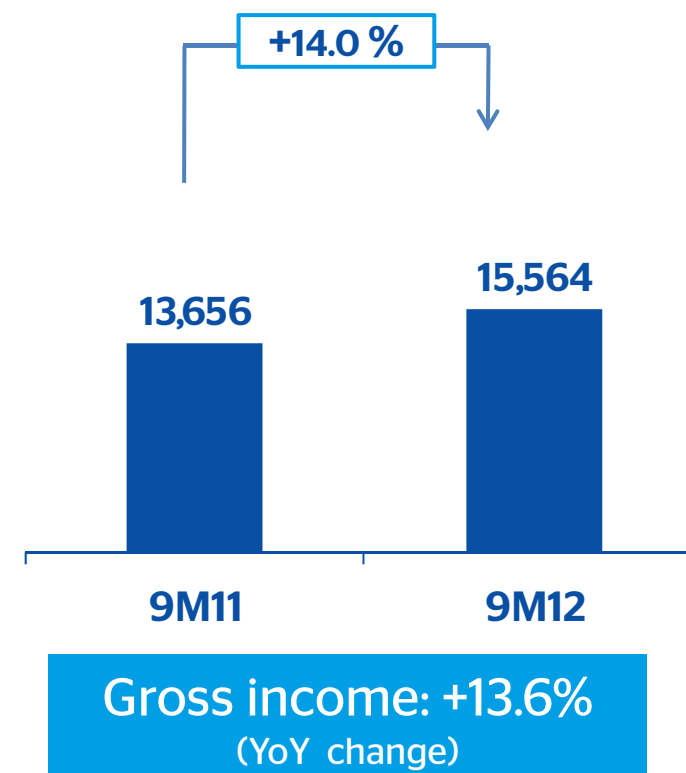
**3** Balance sheet strengthening

# Strong recurring gross income...

Recurring gross income <sup>(1)</sup>  
BBVA Group Quarterly data  
(€ Mn)



Recurring gross income <sup>(1)</sup>  
BBVA Group 9M figures  
(€Mn)



(1) Recurring gross income includes gross income net of trading income and dividends.

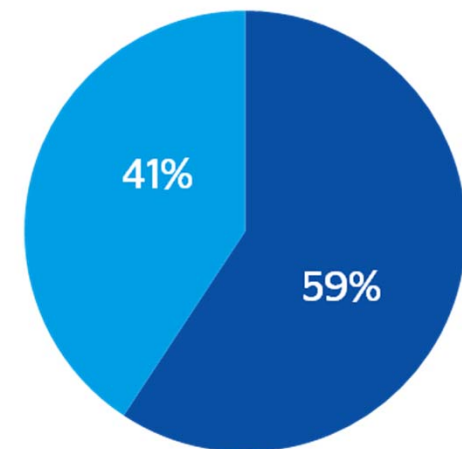
... in all geographies

Recurring gross income <sup>(1)</sup>  
(€ Mn)

|                      | 9M12<br>(Year to date €Mn) | 9M12 vs. 9M11<br>(Constant € %) |
|----------------------|----------------------------|---------------------------------|
| <b>Spain</b>         | 4,936                      | 5%                              |
| <b>Eurasia</b>       | 1,532                      | 24%                             |
| <b>Mexico</b>        | 4,217                      | 8%                              |
| <b>South America</b> | 3,899                      | 26%                             |
| <b>USA</b>           | 1,691                      | 2%                              |

Recurring gross income <sup>(1)</sup>  
BBVA Group  
(9M12 breakdown by market type) <sup>(2)</sup>

Developed



Emerging

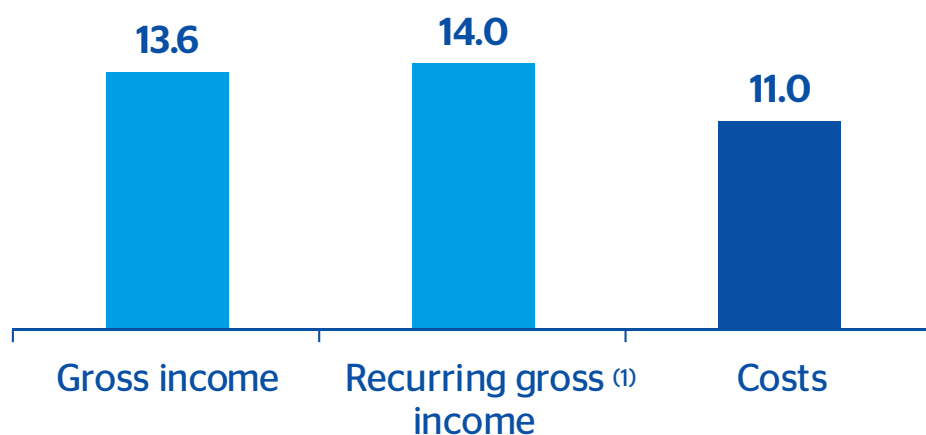
Including regulatory impact  
and Guaranty loan portfolio  
attrition: -5%

(1) Recurring gross income includes gross income net of net trading income and dividends.

(2) Excluding Corporate Activities.

# Gross income growing faster than costs

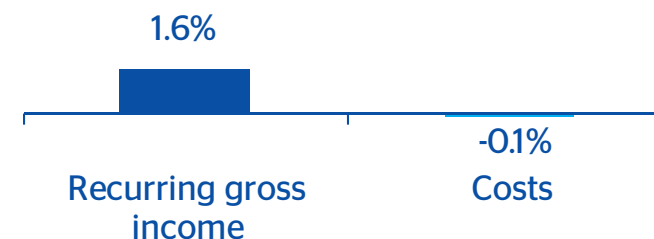
Gross income vs. costs  
BBVA Group 9M 12 figures  
(Y-o-y change) %



- Efficiency improves and leadership position maintained vs. peer group
- Capitalizing on the investment plans of previous quarters

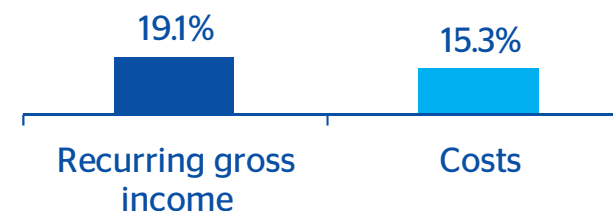
## Developed mkts

9M figures  
(Y-o-y change) %  
€ constant



## Emerging mkts

9M figures  
(Y-o-y change) %  
€ constant

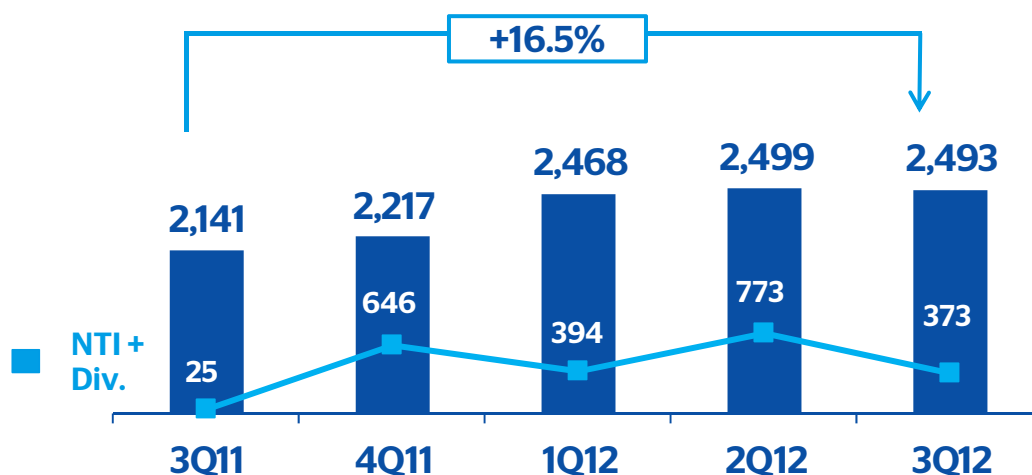


(1) Recurring gross income includes gross income net of trading income and dividends.

# Solid operating income, remaining at high levels

## Recurring operating income <sup>(1)</sup>

BBVA Group Quarterly data  
(€ Mn)



Operating income

2,166

2,863

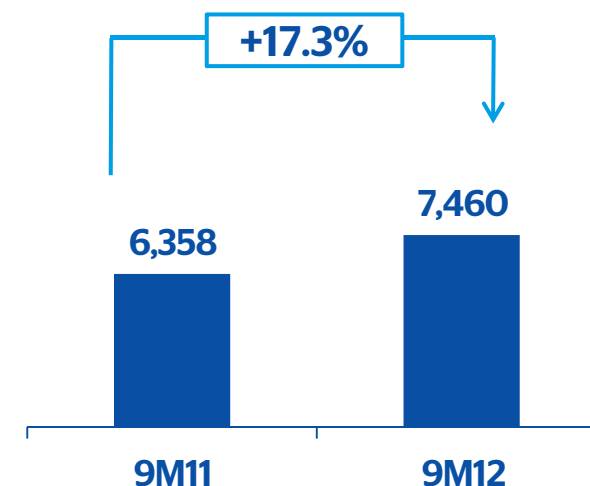
2,862

3,272

2,866

## Recurring operating income <sup>(1)</sup>

BBVA Group 9 month figures  
(€Mn)



**Operating income: +16.1%**  
(YoY change)

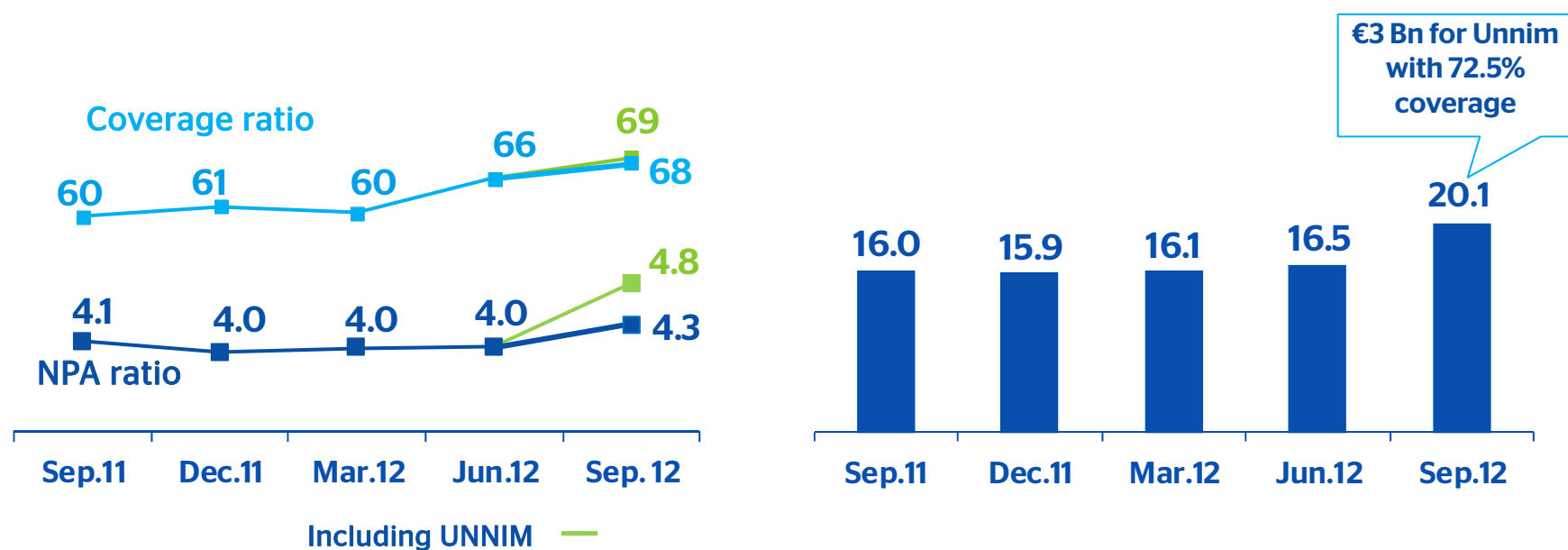
**The best buffer to absorb unexpected losses**

(1) Recurring operating income excludes net trading income and dividends.

# Group risk indicators contained

NPA & coverage ratios  
%

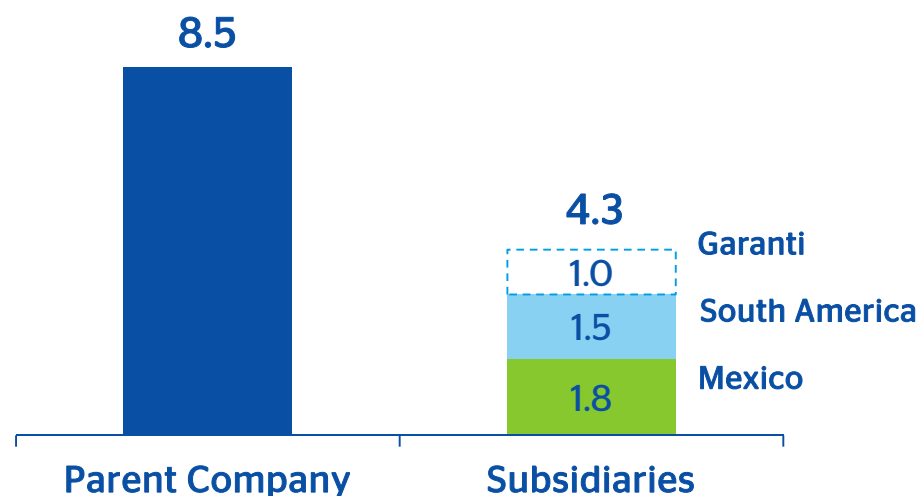
NPA  
€ Bn



BBVA's geographical diversification entails a more stable asset quality profile, balancing different credit cycles

# Liquidity: Active market issuer and improved liquidity position

Medium and long term debt issuances (9M12)  
(€ Bn)



2012/2013 debt redemptions  
already covered

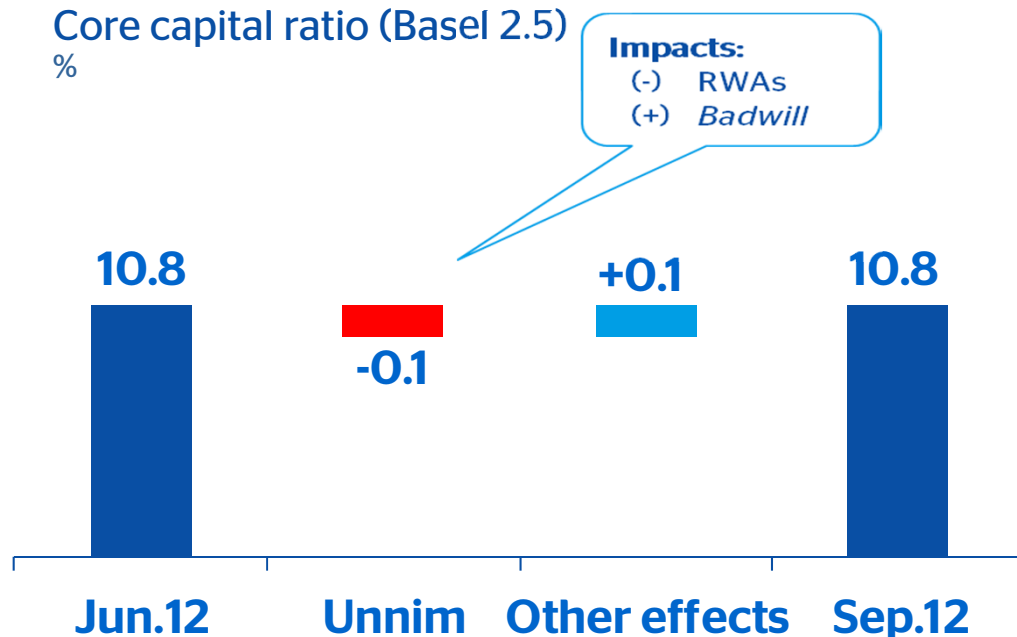
Ample collateral available: 1.9x  
liquidity buffer <sup>(1)</sup>

No liquidity transfer from  
subsidiaries, as they are  
financially independent

(1) Liquidity buffer defined as the number of times that next 3 months' unsecured funding maturities are covered by available collateral.

# Capital: Sound position and capital-generation capacity

Core capital ratio (Basel 2.5)  
%



€ 7.4 Bn of capital generated and  
€ 1.3 Bn of cash dividends distributed  
(in the last 12 months)

Stable dividend policy, with 2 cash  
dividends and 2 scrip and a total  
dividend yield<sup>(1)</sup> of 7.1%

Fully loaded BIS III CT1 as of Dec 2013  
>9%

Neutral impact of Unnim after October's  
retail hybrid instruments conversion

(1) Yield based on BBVA's average share price from January 1st, 2012 to November 20, 2012. Total dividend: €0.42 per share including €0.20 cash dividend per share.



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## Europe: progress towards a genuine monetary union

New ECB focus  
on financial  
stability

### Sept. 6<sup>th</sup> announcements

- Unlimited purchases of sovereign debt
- No seniority over other debt holders
- Focus on shorter part of the curve

Commitment  
towards a  
banking union

### Main Pillars

- Capital and liquidity single rule book
- European Supervisor
- A common resolution framework and deposit guarantee scheme

- Anchoring risk premium expectations
- Tail risk diminishing

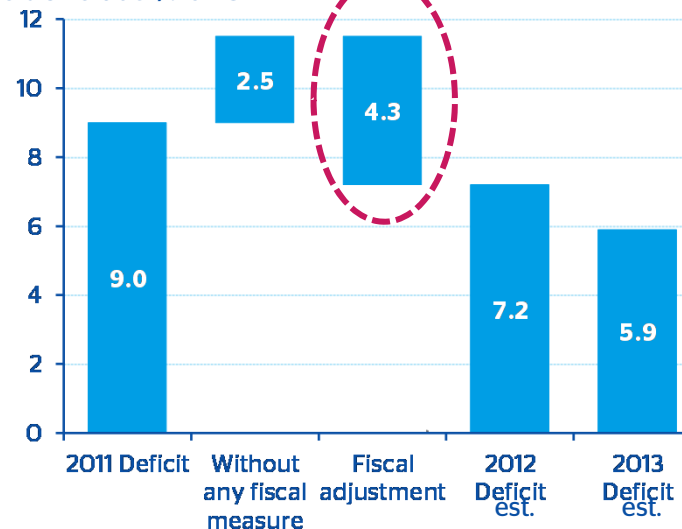
Despite difficulties, it is a trip of no return

# Spain is addressing the fiscal consolidation and the final stage of the financial sector restructuring

## Fiscal consolidation

- Unprecedented fiscal effort in 2012 (> 4 pp. of GDP)
- Mechanism to control Regions' accounts by Central Government

Public deficit as % of GDP



Source: BBVA Research

## Financial sector reform

- Banking sector needs (<€60Bn) widely below €100 Bn. available from EMU
- Advances in the definition and structure of the Bad-Bank, to be operating by year-end

Spain needs time

## BBVA Spain: Key management priorities

|          |                                 |                                                                                                |
|----------|---------------------------------|------------------------------------------------------------------------------------------------|
| <b>1</b> | Targeted customer base increase | Gaining new bundled clients with a focus on savings and transactional services                 |
| <b>2</b> | Liquidity                       | Strengthening liquidity position due to organic market share gain in deposits and deleveraging |
| <b>3</b> | Pricing                         | Price management strategy focused on profitability                                             |
| <b>4</b> | Cost control                    | Maintaining efficiency leadership                                                              |
| <b>5</b> | Risk management                 | Prudence and anticipation, resulting in better risk indicators than peers                      |

High and resilient pre-provision profit to absorb increased coverage

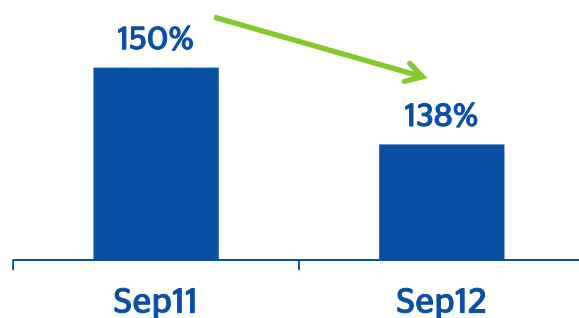
Gaining bundled clients, with a focus on savings and transactional services



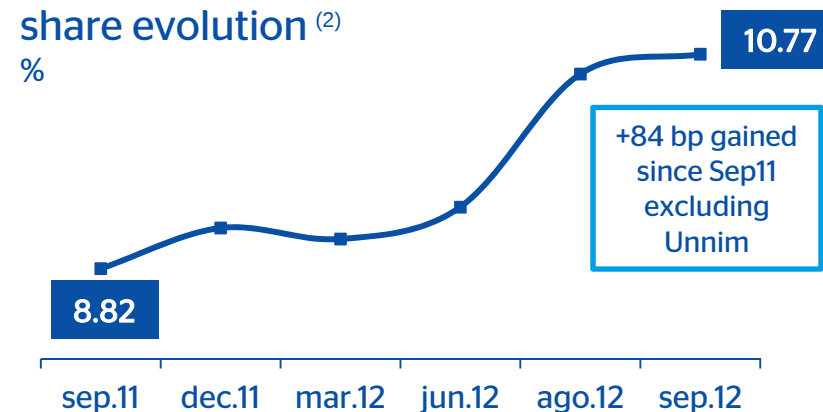
**+50 bp customer market share gain in the last 2 years <sup>(\*)</sup>**

# BBVA continues to strengthen its domestic business liquidity position ...

BBVA's Domestic LTD ratio evolution <sup>(1)</sup>



BBVA's domestic retail deposits market share evolution <sup>(2)</sup>

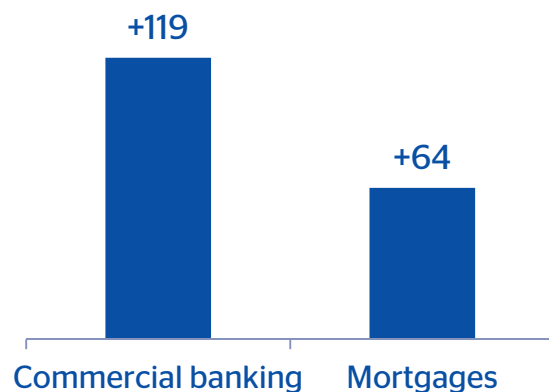


... due to deleverage and market share gains in retail deposits

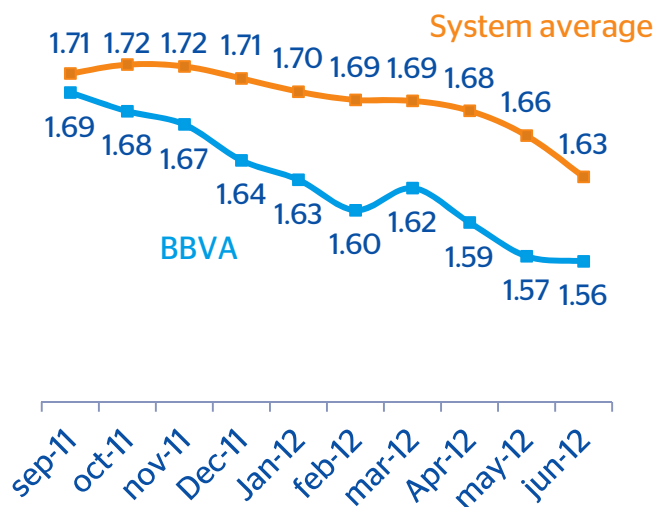
(1) Domestic loans including public sector and excluding securitizations, repos and guarantees; and domestic deposits including public sector and promissory notes and excluding repos.  
 (2) Domestic retail deposits include deposits from households and non-financial companies and promissory notes distributed through the retail network.

# A price management strategy focused on profitability

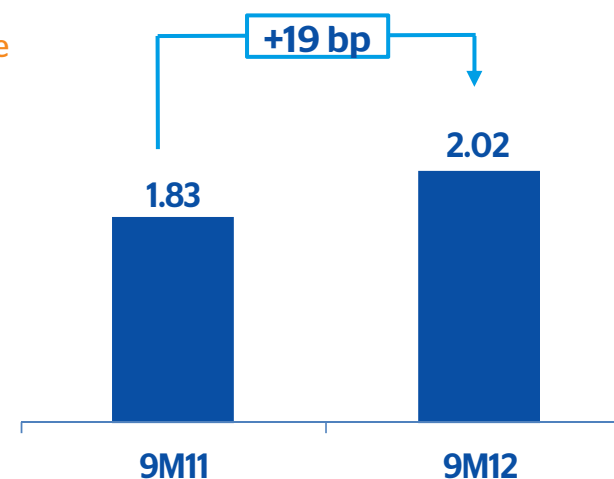
**BBVA Spain: loans repricing**  
New business spread variation  
Sept11 -Sept 12  
In bp



**Retail deposits stock**  
Cost evolution <sup>(1)</sup>  
%



**BBVA Spain customer spread**  
(ex Markets)  
%



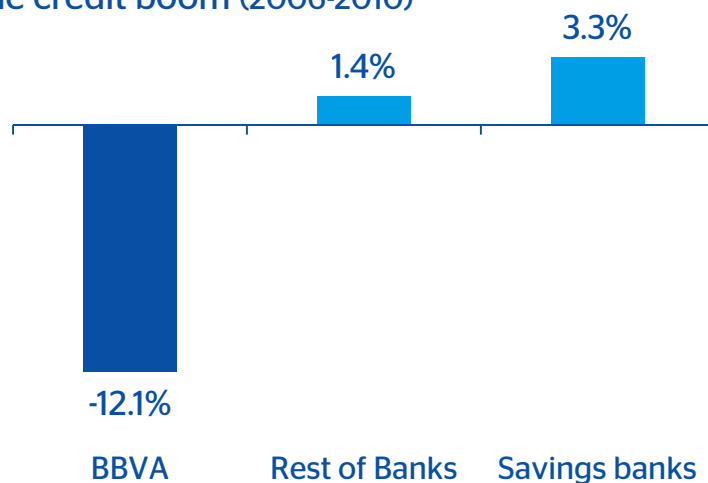
With the aim of gaining and maintaining bundled clients

(1) Retail deposits include time deposits and non-cost deposits. Quarterly average cost. System data from Bank of Spain.

# BBVA, leadership in efficiency thanks to its anticipation strategy

## Spanish system

Branch evolution during the last part of the credit boom (2006-2010)

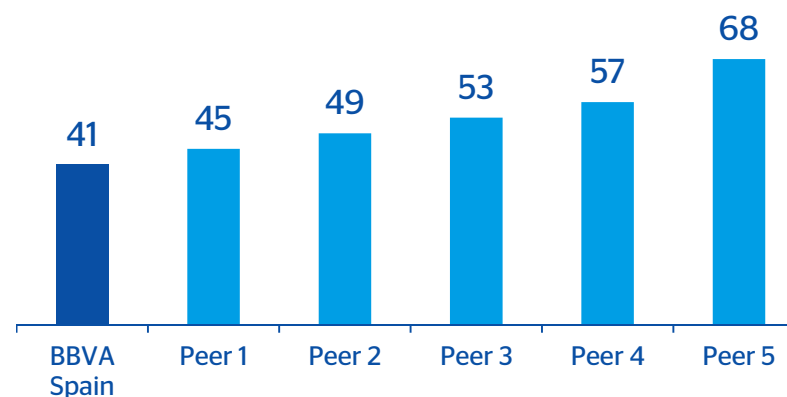


Source: Bank of Spain and internal calculations

**BBVA: 7.7% network market share vs. 12% business volume market share<sup>(1)</sup>**

## Efficiency ratio <sup>(2)</sup>

9M 2012  
%



Source: Quarterly reports

**Constant review of resources and processes to identify potential savings**

**A lean and productive network, ready to take advantage of the Spanish sector restructuring**

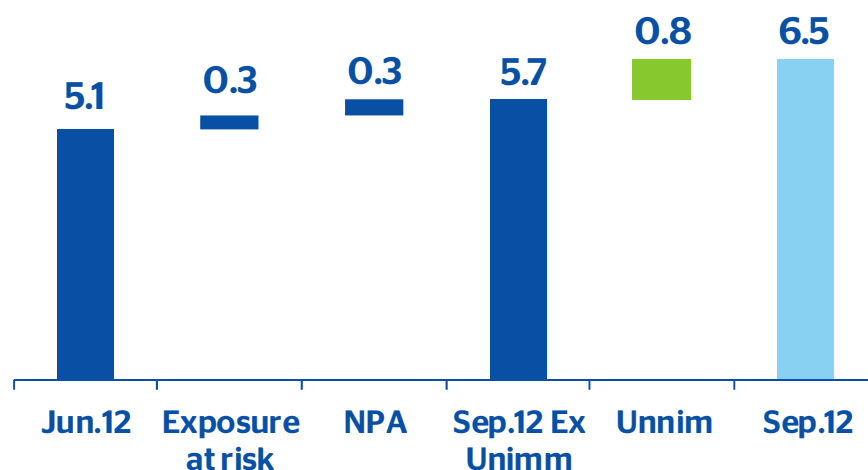
Peers considered: Santander Spain, CaixaBank, Popular+Pastor, Sabadell+CAM and Bankinter

(1) Data as of June, 2012, excluding Unnim. Including Unnim: 9.1% network market share and 13% business volume market share

(2) Excluding net trading income

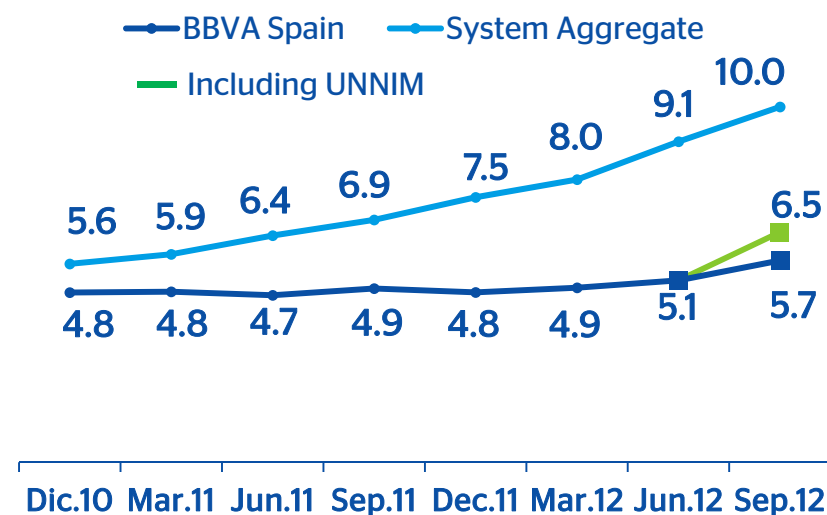
# Risk indicators performance in line with forecast, and much better than the system

NPA ratio  
Breakdown  
%



NPA Ratio Evolution

BBVA Spain vs. Domestic Sector System Aggregate<sup>(1)</sup>  
%



Lower risk appetite during the credit boom years

(1) Source: Bank of Spain. Including other domestic sector and public sector.

# Slight uptick in NPA ratio explained by developers and SMEs, as expected

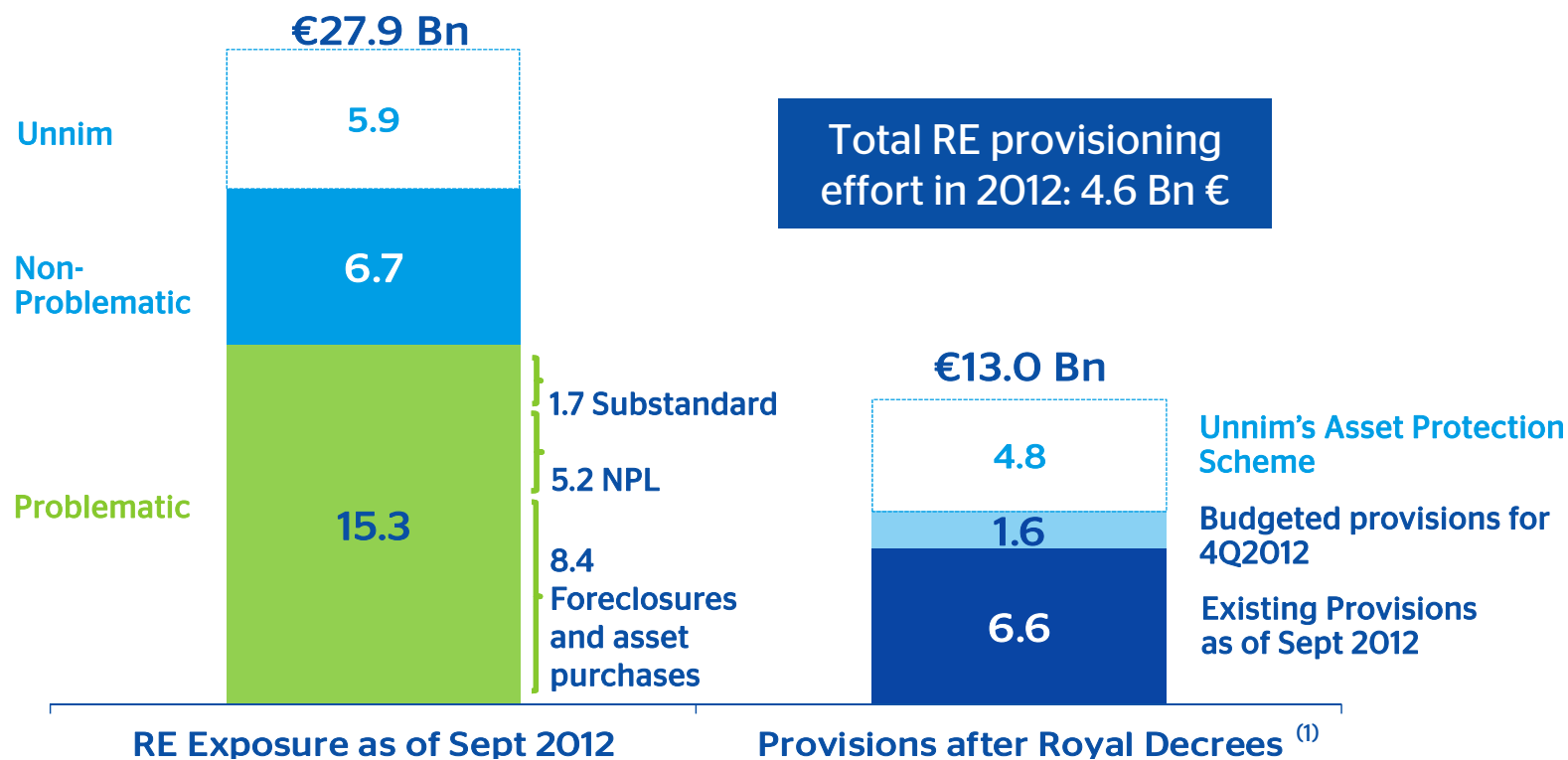
| Sep. 12<br>(Change since Dec. 11) | Exposure              | NPA                   |
|-----------------------------------|-----------------------|-----------------------|
| <b>Developers</b>                 | € 13,567 m<br>(-9.0%) | 38.3%<br>(+10.2 p.p.) |
| <b>SMEs</b>                       | € 23,739 m<br>(-8.8%) | 8.2%<br>(+2.5 p.p.)   |
| <b>Retail</b>                     | € 94,600 m<br>(-4.2%) | 3.9%<br>(+0.1 p.p.)   |
| <b>Rest<sup>(1)</sup></b>         | € 85,857 m<br>(-7.8%) | 1.8%<br>(+0 p.p.)     |

NPA ratio on other portfolios remains stable

Note: excludes UNNIM

(1) Rest Includes loans to Corporates, Public sector and CIB.

# Complete Spanish Real Estate clean-up in 2012 ...



By the end of 2012, coverage will reach 47% of total exposure, including the Asset Protection Scheme

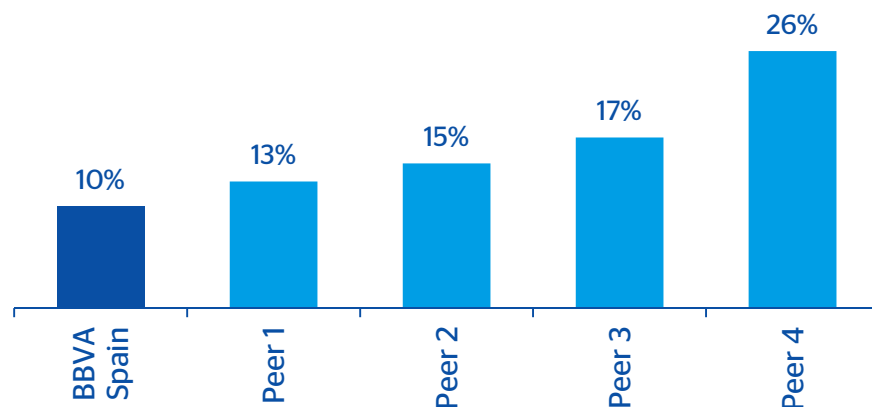
(1) Includes both RD 02/2012 and RD 18/2012.

# ...without making use of extraordinary measures

## Low relative RE exposure <sup>(1)</sup>

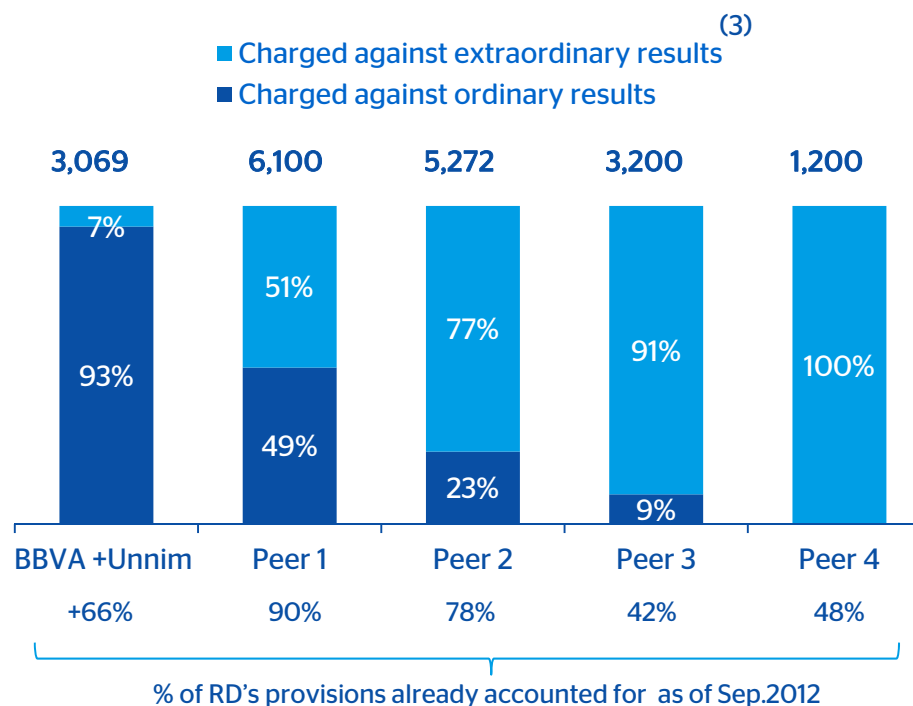
Foreclosed assets + developer loans over domestic lending

Data as of June 2012



## Breakdown of RDs provisions:

charged against ordinary and extraordinary income <sup>(2)</sup>



Prudent risk management and anticipation strategy

High and recurrent pre-provision profit to cover extraordinary provisions

(1) Peer s considered: Caixabank, Popular+Pastor, Sabadell and Santander Spain.

(2) Peers considered: Santander, Caixabank + Banca Cívica, Popular+Pastor, Sabadell+CAM

(3) Extraordinary results: mainly includes capital gains and generic provisions from previous year



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## Conclusions

### BBVA Group

- Strong 3Q12 results driven by recurrent income growth in all geographies.
- Stable asset quality profile, balancing different credit cycles
- Balance sheet reinforcement: strong capital generation capacity (+€7.4 Bn in 12M) and liquidity position improvement.

### BBVA Spain

- Taking advantage of market opportunity to gain new bundled clients
- High and recurrent pre-provision profit
- Better asset quality.

# *Strengths and opportunities in a challenging environment*

Jaime Saénz de Tejada, Head of Spain and Portugal



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