

European Financials Conference



Strength in turbulent times

Ángel Cano President & COO

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Turbulent times for financial markets

Current situation

High risk aversion

Maximum volatility

High cost of risk

CDS at a maximum level

Stock markets drop

At some point, there will be a return to normal, but normal does not mean things will be the same again

Which are the main drivers to return to normal?

A. Macro

B. Regulation

C. Micro

Europe and Euro

- Fiscal measures
- Structural reforms
- Economic policies coordination
- Preventive regulation
- Communication

• ...

Which are the main drivers to return to normal?

A. Macro

B. Regulation

C. Micro

Regulatory coordination efforts

- Many issues on the agenda: global coordination, systemic risks, regulatory arbitrage, level playing field, moral hazard ...
- Heterogeneous progress.
- BIS III "under calibration".

Which are the main drivers to return to normal?

A. Macro

B. Regulation

C. Micro

Need for differentiation among entities

- Recurrent results generation capacity
- Good asset quality and foresight capacity
- Solvency and balance sheet strength

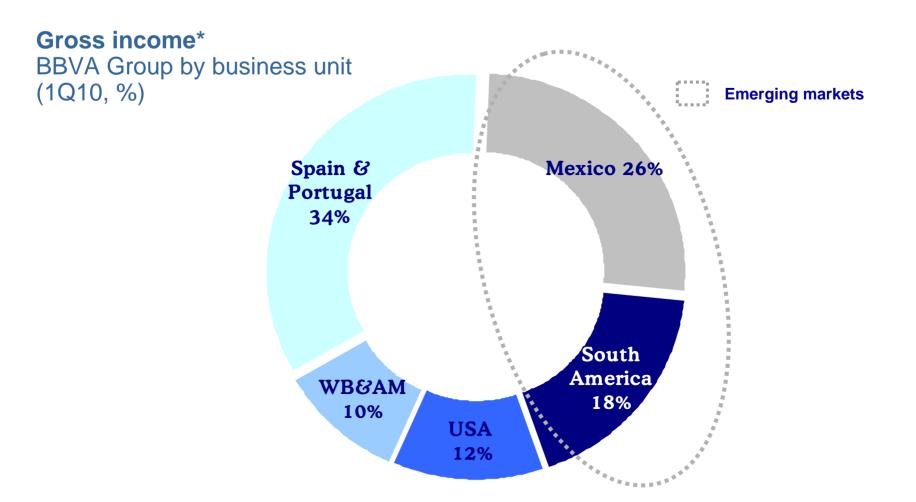


Three key questions for future differentiation

BBVA, addressing these three key questions



BBVA, a very well diversified Group



Roughly, 45% of revenues come from high growth emerging economies

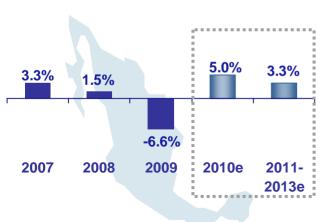
Excellent outlook for emerging economies ...

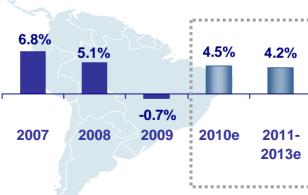
... and moreover, sustainable growth

Mexico GDP growth (%)

South America* GDP growth (%)

China GDP growth (%)







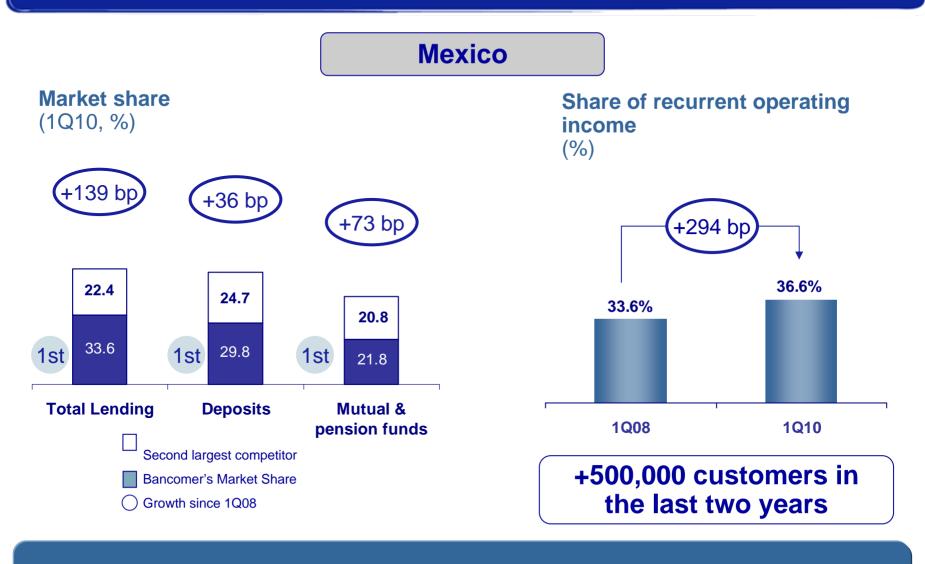
GDP growth will turn into higher results for BBVA Bancomer very soon

South America, will remain as an important lever for the group

Asia, and China in particular, will keep a high potential growth

*Argentina, Brazil, Chile, Colombia, Peru and Venezuela Source: BBVA Research

... and superior positioning of BBVA in Mexico, ...



Widening the gap with our competitors during the crisis

Loans

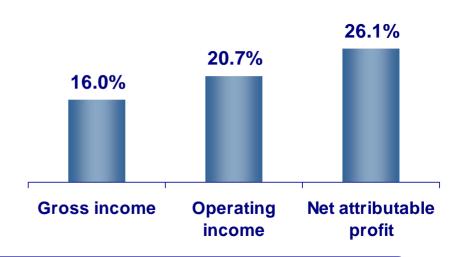
... South America and Asia

Market share South America (1Q10, %)



Deposits

Excellent performance of the top lines of the income statement(YoY growth -1Q10 vs 1Q09, %)



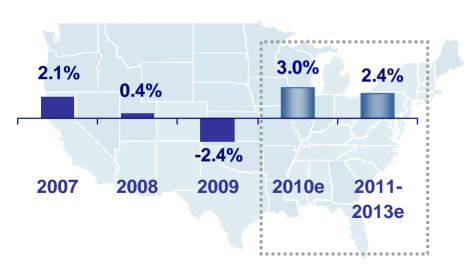
+420,000 customers in the last two years in South America

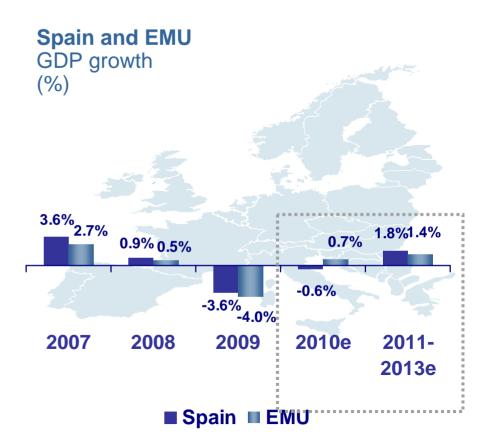
Mutual funds

Furthermore, excellent position to take advantage of the increasing commercial trade between Asia and Latam thanks to our position in Asia

On-going recovery in mature markets







Leading the recovery, with higher growth in Texas

Spain: impact of the crisis similar to EMU

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In the US, BBVA Compass speeding up ...

Business indicators

Results generation

 Cross-selling to new customers: +25%

• Productivity: +7%

Customer spread: +72 bps

New IT platform

Good performance of the top lines of the income statement (YoY growth -1Q10 vs 1Q09, %)



Net interest Net fees & Gross income Operating income commissions income

In a complex macro and regulatory environment, BBVA model implementation on track and delivering results

... and ready to take advantage of new opportunities

A. Market opportunities

Reduced competition

Re-intermediation of financial services by banks

Cross-border business and opportunities in corporate banking

B. Business model opportunities

- Relationship banking
 - Customer-centric

Highly efficient and productive model

In Spain: rigorous analysis, realistic conclusions

Usual headlines

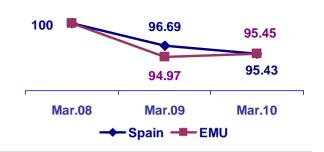
Reality

1. GDP growth

Protracted recession

Similar adjustment to EMU

Growth GDP Mar.08=base 100

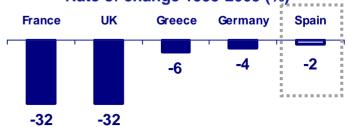


2. External sector

Loss of external competitiveness

No loss of exports quota. Current acc. balance: -4.7%

Share in world total exports.
Rate of change 1999-2009 (%)

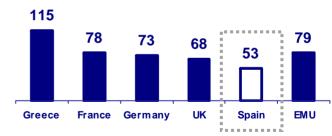


3. Public debt sector

Critical government debt levels

Clearly lower than EMU

Public debt as percentage of GDP (%)



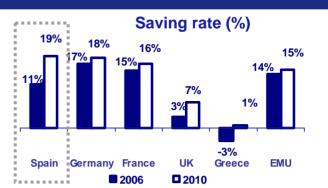
In Spain: rigorous analysis, realistic conclusions

Usual headlines

Reality

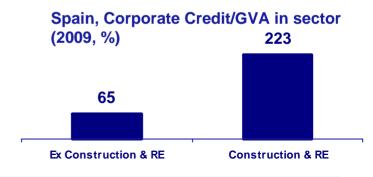
4. Household leverage Not sustainable

Higher savings rate and better evolution



5. Corporates indebtedness High leverage of corporates

Problem concentrated on RF



6. Banking sector Solvency problems

 Problem concentrated on a few entities: ¼ of the assets of the system

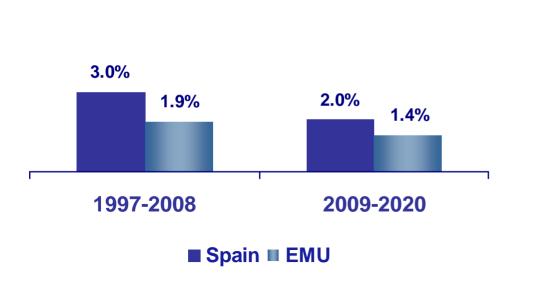
7. Unemployment

Headwinds for Bank's asset quality

- Concentrated on temporary, young and immigrants
- At the peak of the cycle: 8.3% (Spain's frictional unemployment rate); Temporary workers: 35%
- Structural problem

In Spain: rigorous analysis, realistic conclusions

Potential GDP Spain and EMU (YoY % var.)



A favorable combination of structural reforms could take the economy back to growth rates of around 3%

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Spain will converge at a 2% growth rate, higher than EMU (1.4%)

Source: BBVA Research

BBVA is better prepared for the cycle change ...

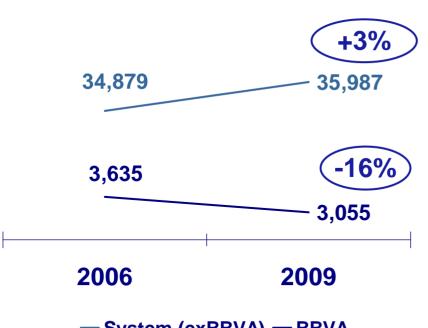
Leaner

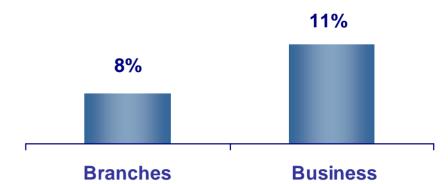


More productive









System (exBBVA) — BBVA

Transformation plan

Efficient distribution network

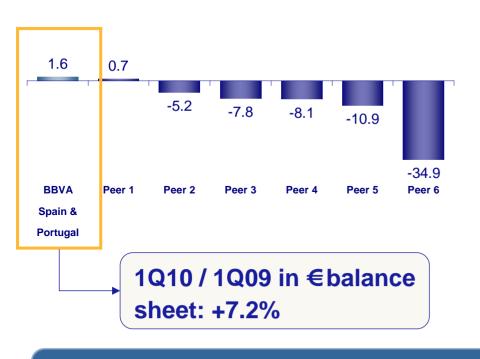
... outperforming our local peers ...

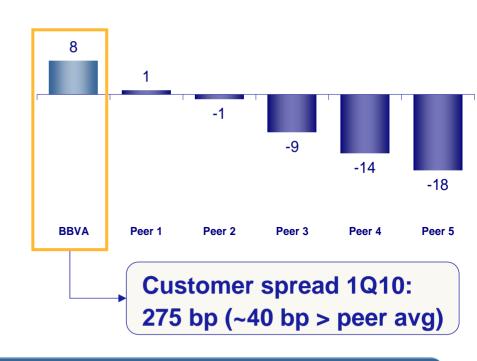
Net interest income (NII)

BBVA vs domestic peers* (yoy - 1Q10 / 1Q09, %)

Customer spread*

BBVA vs domestic peers (yoy change – 1Q10 / 4Q09, basis points)



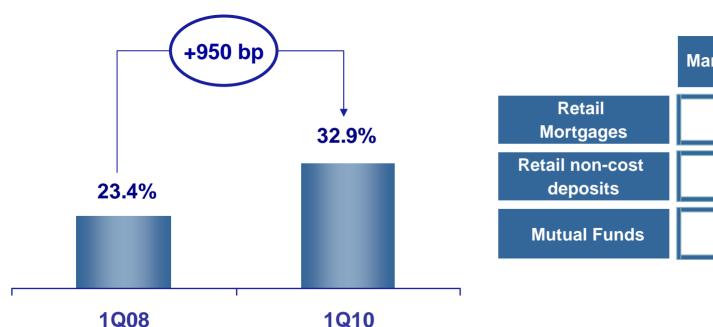


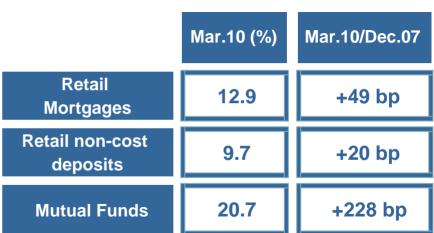
Better price management

... and improving our position through the crisis



Market share evolution (%)





BBVA has been able to gain share in results and core products among top players

^{*} Recurrent operating income= operating profit ex net trading income Peers: Bankinter, BBVA, Caixa, Caja Madrid, Popular, Sabadell & Santander

Furthermore, it is time of real opportunities

OPPORTUNITIES

80% of Saving Banks likely to merge

79% are in talks or have agreed to merge

~ 20% of branches expected to close

Narrowing customer spreads are not sustainable

Capacity reduction

High customer churn

Flight to quality

Less competition in loan origination

~ 15-25% of business / customers are lost with branch integration or closure processes

In summary, diversification?

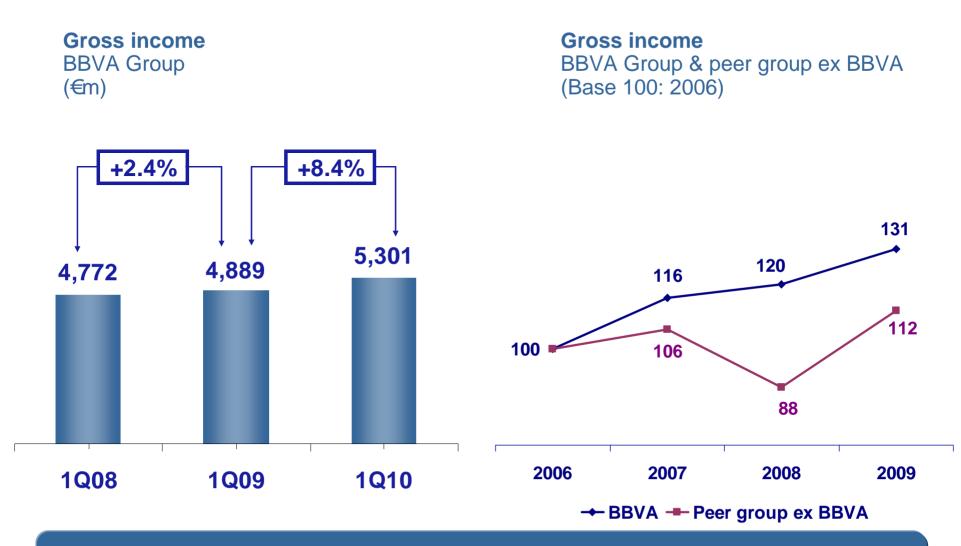
BBVA ...

- ✓ Presence in markets with excellent growth prospects
- ✓ Significant earnings contribution from emerging markets
- ✓ Leading franchises and superior positioning in every market
- ✓ Spain:
 - 1. Challenging macro outlook, but adjustment concentrated on certain sectors
 - 2. BBVA, better performance than local competitors
 - 3. Significant opportunities for strong and independent players

BBVA, addressing these three key questions



1Q10, BBVA record in revenues ...

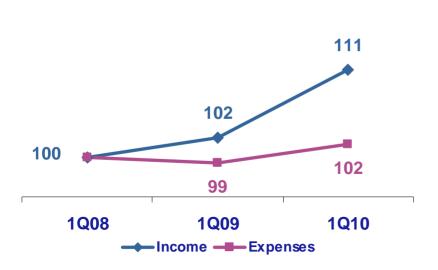


Thanks to a solid customer based franchise

... and strict cost control

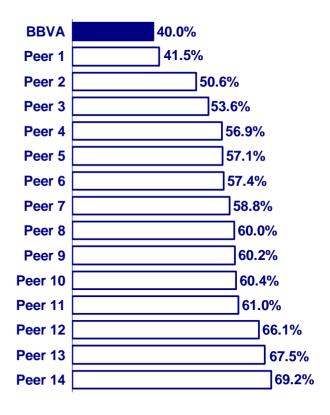
Income and expenses

BBVA Group (Base 100: 1Q08)



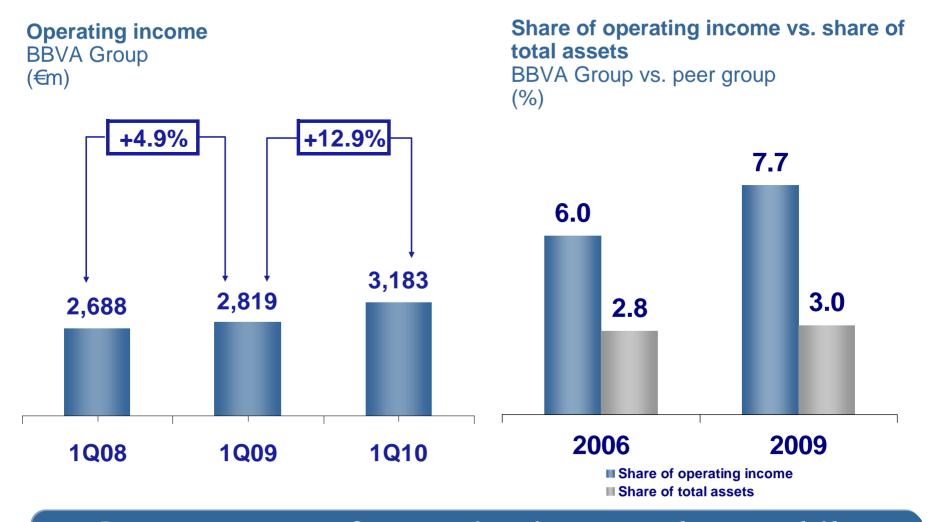
Efficiency

BBVA Group & peers (1Q10,%)



BBVA Group, leader in efficiency

As a consequence, recurrent operating income



Improvement of operating income share, while keeping the share of total assets stable

In summary, operating excellence?

BBVA ...

- ✓ Demonstrated capacity to deal with the current environment: high growth throughout the crisis
- √1Q10, record revenues
- ✓ Outstanding cost control and cost to income leadership
- √ High and stable operating profit
- √ Recurrence and sustainability

BBVA, addressing these three questions



BBVA

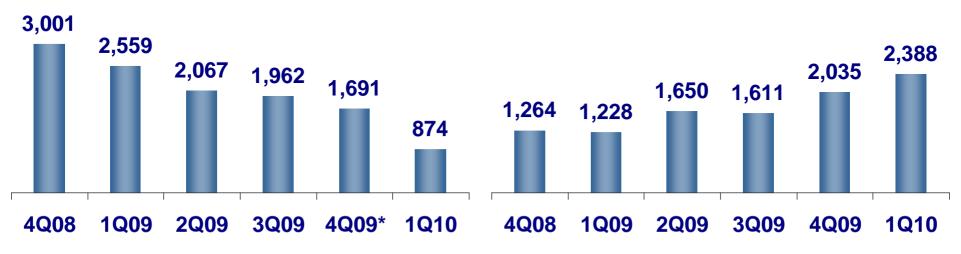
Sharp drop in net additions to NPA and positive trend of recoveries

Net additions to NPA **BBVA Group**

Quarter-by-quarter (€m)

Recoveries

BBVA Group Quarter-by-quarter (€m)



29 * Excl. anticipation

NPA ratio stabilizes throughout the organization ...

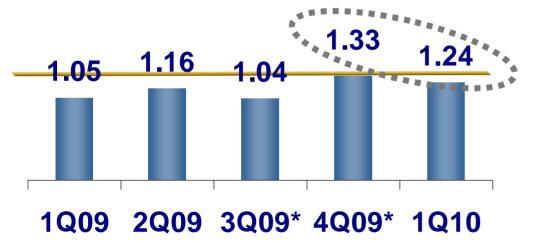


... specially in markets that suffered most during the crisis

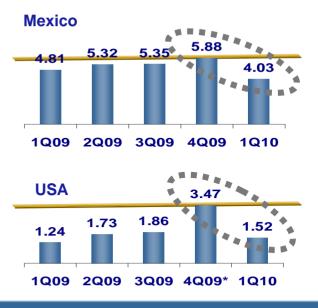
Cost of risk also improves ...

Cost of risk









... in franchises where it rose most in recent quarters

BBVA

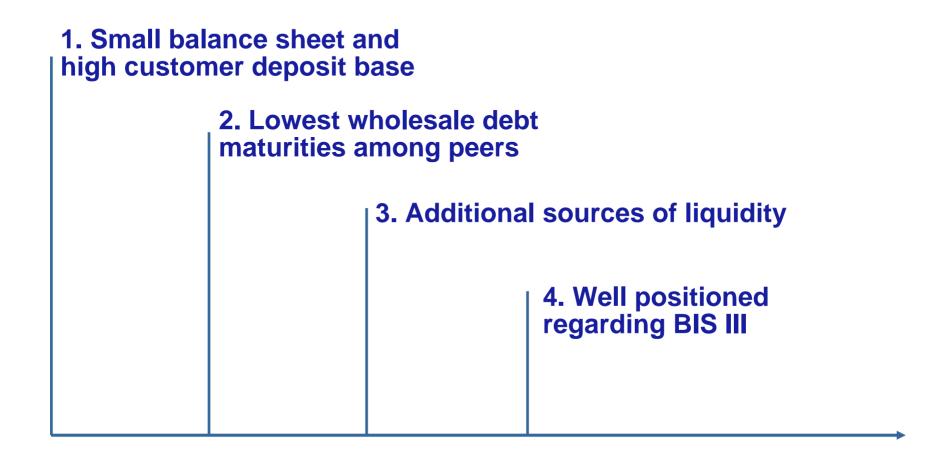
In summary, good asset quality and foresight capacity?

BBVA ...

- ✓ Additions to NPA coming down and recoveries coming up
- ✓ Risk premium gradually coming down
- √ Stabilization of asset quality deterioration

BBVA, addressing these three key questions



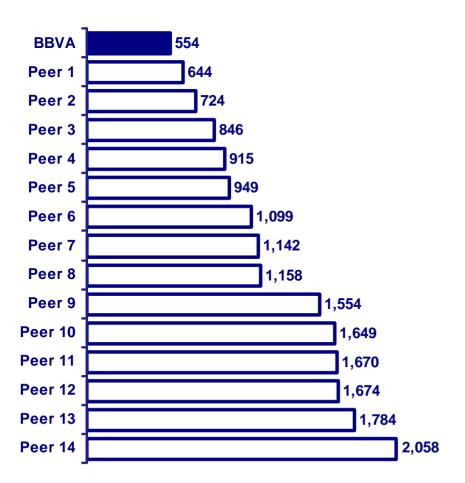


A highly profitable retail business model with attractive diversification

1. Small balance sheet and high customer deposit base

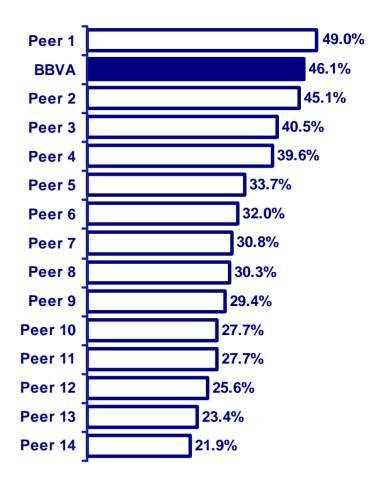


Peer Group (1Q10, €bn)



Deposits to total assets

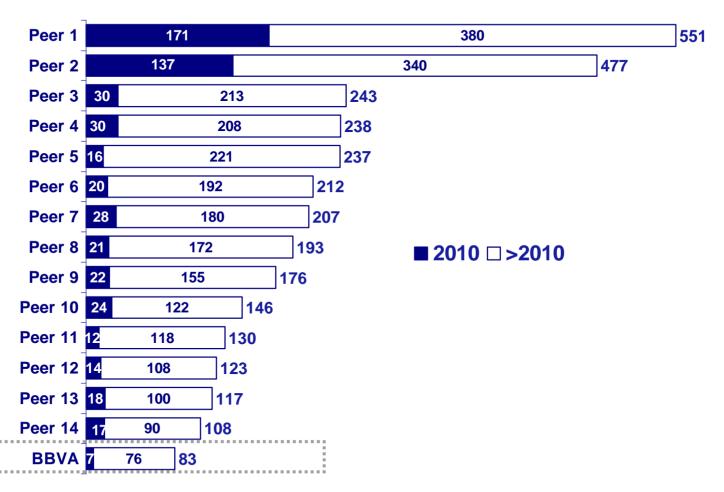
Peer Group (1Q10, %)



2. Lowest wholesale debt maturities among peers

Wholesale maturities

(€bn)

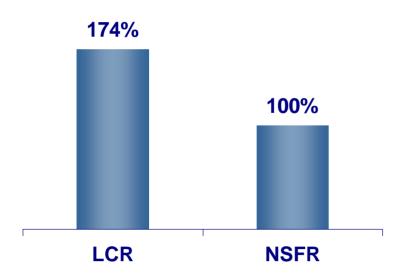


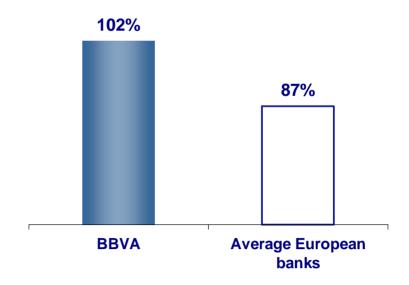
3. Ample base of collaterals: 466bn

4. Well positioned regarding BIS III

LCR (Liquidity Coverage Ratio) and NSFR (Net stable funding ratio) (%, Dec.09)

NSFR* (Net Stable Funding Ratio)
BBVA vs. Europen banks
(%)





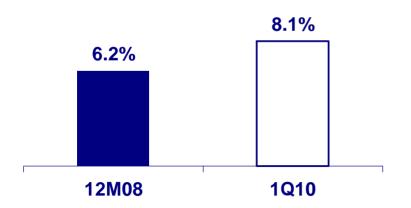
1. Significant organic capital generation track record

2. High quality and low leverage

3. Analysts agree that BBVA is among the least impacted regarding BIS III

1. Significant organic capital generation track record





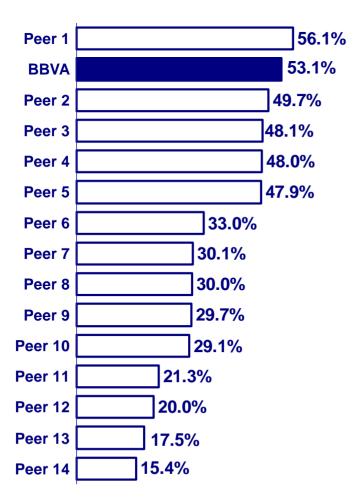
15-20 bps of capital generated organically every quarter

No capital increase or any type of public support throughout the crisis

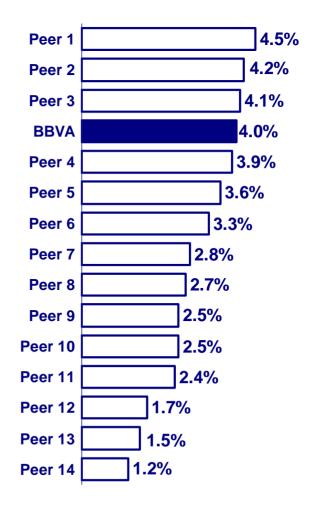
2. High quality and low leverage

RWAs/ Assets

(Mar.10, %)



Tangible Equity/Tangible assets (Mar.10, %)

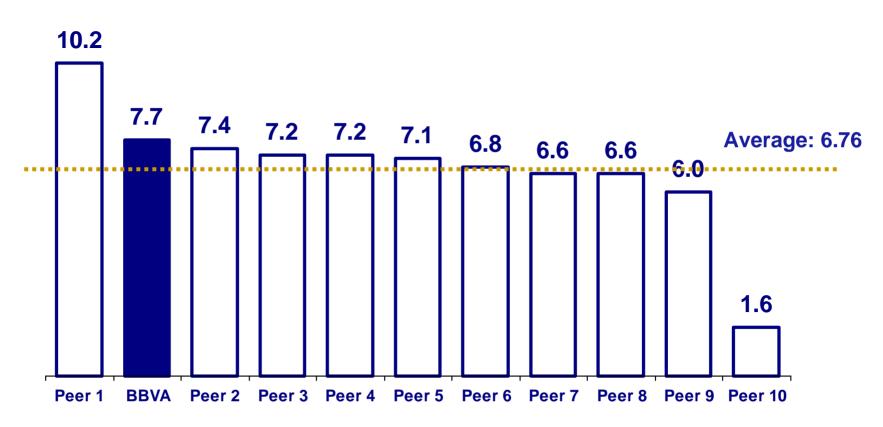


BBVA	3. Analysts agree that BBVA is among the least impacted regarding BIS III
DTA Treatment	
Minorities	Small: To be compensated by proportional RWA reduction?
Pension liability deficit	Pension obligations fully funded
Leverage ratio	Among the least leveraged of Europe
Quality of Capital	
Capital gains/loss treatment	More favourable than current treatment by Bank of Spain

Still, the new regulation is under review

Less impact of the new regulation

Core Tier I (e) 2012 BIS III* (%)



In summary, solvency and balance sheet strength?

BBVA ...

- √ Balance sheet strength in a very complex environment
- ✓ One of the strongest entities in terms of capital and liquidity
- ✓ One of the least impacted by regulatory changes

Unstable financial markets that do not differentiate enough

Main drivers to return to normal



- Macro
- Regulation
- Micro

BBVA outstands in the key factors for future differentiation

- Recurrent results generation capacity
- Good asset quality and foresight capacity
- Solvency and balance sheet strength



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